



	MEMBERS' RESPONSIBILITIES	
	Function	Action
1	Annual Report & Accounts (approved by Trust Board)	Receive
2	Articles of Association	Review and agree
3	Direction to trustees to take specific action	By special resolution
4	External Auditors	Appoint
5	Failing Trust	Dissolve (in conjunction with the DfE)
6	Members (additional)	Appoint/remove
7	Trustees (up to 11)	Appoint/remove
8	Name of Organisation	Change

	✓	Function/decision-making are at this level	С	In consultation with, prior to decision-making	CFO	Chief Finance Officer	сом	Trust Board Committee
Key	DE	Director of Education	ECM	Estates & Compliance Manager	FAR	Finance, Audit & Risk Committee (Embrace)	HT	Headteacher / Principal
	LGC	Local Governing Committee	SC	Standards Committee (Embrace)	ТВ	Trust Board	TL	Trust Leader

Note: Trust Board level decisions may be delegated to a board committee, but not to the Trust Leader (TL), Local Governing Committee (LGC) or Headteacher (HT)

	Function	Action	ТВ	СОМ	TL	LGC	HT	
	EDUCATION	, CURRICULUM AND STAN	IDARDS					
		Tourse	Ensure compliance with regulations	✓				
	Advision C. Augustana Baristana	Trust	Monitor attendance data	✓	SC			
'	Admission & Attendance Registers	School	Maintain					✓
		Monitor attendance data				✓		
		Add school level detail & implement					✓	
2	Behaviour Policy	Approve			✓			
			Monitor effectiveness				✓	
			Ensure compliance with statutory			<b>√</b>		
,	Company Cuidence		requirements			•		
3	Careers Guidance		Deliver					✓
			Monitor				✓	
			Ensure compliance with statutory	<b>√</b>	SC	C		
			requirements		30	C		
4	4 Curriculum Policy (balanced and broadly based – including RE, RSHE, Collective Worship)		Develop and establish			C DoE	C	✓
			Implement					✓
		Monitor provision				✓		

	Function			Action	ТВ	СОМ	TL	LGC	HT
				Monitor effectiveness			✓ DoE	Ì	
				Publish on school website					✓
				Delivery in line with statutory					<b>√</b>
5	Early Years Foundation Stage Framework (if applicable)			requirements					<b>,</b>
				Monitor				✓	
		Suspensi	ion	Issue					✓
		Permane	nt exclusion	Must consult TL before issuing			С		✓
6	Exclusions & Suspensions		n line with requirements of <u>fE statutory guidance</u> )	Review			С	✓	
		**Suspension Permanent ex Panels (in line current DFE state Data True Scotts Premium Strategy  **Standards and Outcomes Staff training)  **Staff training)	Trust wide	Monitor	✓	SC			
		ategy & Primary PE & Sports Premium Strategy  Tr.  Tr.  Tr.  Tr.  Tr.  Tr.  Tr.  Tr		Monitor				✓	
				Implement and report as required					✓
7	Pupil Premium Spend Strategy & Primary PE & Sports Premium Strategy	remium Spend Strategy & Primary PE & Sports Premium Strategy		Scrutinise/discuss rationale with				<b>√</b>	
				HT/PP Lead & monitor impact				<b>,</b>	
			Trust wide	Ensure			✓		
0	lity of Education Dravisian Standards and Outsons		Trust wide	Monitor	✓	SC	C DoE		
8	Quality of Education Provision, Standards and Outcomes		School	Responsible for					✓
				Monitor				✓	
				Set			С		✓
9	School Performance Data (targets/expectations)			Monitor progress against targets			✓ DoE	✓	
				Oversight	✓	SC			
10	SENDCO			Ensure appointed				✓	
	SEND (Code of Practice / policy / staff training)			Ensure compliance with statutory requirements	✓				
11	Serve (code or rucinee, point, start training)			Implement (at school level)					✓
				Monitor (at school level)				✓	
				Write			С		✓
			School	Approve			✓		
12	ol Improvement Plan <i>(in line with trust priorities)</i>							✓	
			Trust	Monitor implementation & impact	✓				
	ESTATES MANAGEMEN		NAGEMENT, HEALTH &	SAFETY, and IT					
13	Buildings Insurance and Personal Liability Insurance				✓	FAR			
				Ensure in place  Review school estates plan			✓	С	С
14	Capital Allocations			Monitor trust estates strategy	<b>√</b>	FAR			

V4:

	Function			Action	ТВ	СОМ	TL	LGC	HT
				Approve projects £100k+	✓	FAR			
				Approve projects up to £100k			✓		
		Annual school	H&S audits	Check completed & recommendations implemented	✓	FAR	С ЕСМ		
		Awareness		Ensure staff aware of responsibilities			✓		✓
			Trust	Develop across trust			✓ ECM		
		Culture	School	Develop across school					✓
	Health and Safety	6	Trust	Monitor effectiveness of policy & implementation (H&S trustee)	<b>√</b>	FAR			
15	(Legal duty of care to protect the health, safety and welfare of employees and that non-employees are not exposed to risks to	Governance	School	Monitor effectiveness of policy & implementation (H&S governor)				✓	
	their health & safety)	Implementation	on	Implement policy					✓
		Policy		Review and approve	✓	FAR			
		Regulatory	Trust	Ensure	✓	FAR	C ECM		
		compliance	School	Monitor			C ECM	✓	
		Statutory	Trust				✓		
		training	School	Ensure up-to-date and compliant					✓
16	Monitoring & Filtering Provision		School	Ensure reviewed annually				✓	
47	T. C			Set & approve			✓		
17	IT Strategic Plan			Monitor	✓	FAR			
			Trust Wide	Review	✓	FAR			
18	Premises Improvement Programme		School	Review annually with ECM				С	✓
			School	Annual site walk (ECM & H&S gov)				✓	
			FINANCE						
19	Annual Report & Audited Accounts			Approve and present to members	✓				
20	Auditors (external)		Appointment	Recommend to members	✓				
21	Auditors' Report (external)			Receive and respond	✓				
				Prepare future budget plans & review for trust approval			C TL/CFO	С	✓
22	Budget Dlane (4- annual of delices of less miles its a)		School	Review & propose to Trust Board for approval	<b>√</b>	FAR			
22	Budget Plans (to support delivery of key priorities)		SCHOOL	Approve (annually - July)	✓				
				Manage school budget					✓
				Monitor budget performance			C TL/CFO	✓	_

V4:

	Function		Action	ТВ	СОМ	TL	LGC	HT
		T	Approve	✓				
		Trust (central)	Monitor (minimum three times a year)	✓	FAR			
23	Financial Pooling & Centralisation Arrangements (within FP&C Policy)		Review and determine (annually)	✓	FAR	C CFO		
			Review & approve	✓	FAR			
24	Charging and Remissions Policy		Propose school chargeable rates					✓
24	Charging and Remissions Policy		Approve school chargeable rates				✓	
			Publish on school website					✓
25	Contracts/Orders up to delegated limits (within Financial Procedures)		Approve (differs, according to financial limits)			✓ CFO		✓
			Monitoring					✓
26	Debts (school)		Write off (differs according to limits in Financial Procedures)	✓	FAR	<b>✓</b>		
27	DfE required reports and returns		Ensure submitted	✓				
28	Financial Pooling Appeals from headteacher (within FP&C Policy)		Review & decide (stage1)			✓	С	
20			Review & decide (stage 2)	✓	FAR			
29	Financial Procedures (including financial scheme of delegation)		Approve	✓	FAR			
29	Financial Procedures ( <i>including linancial scrieme of delegation</i> )		Implement at school level					✓
30	Financial Scheme of Delegation (within Financial Procedures)		Review (annually or at times of change in trust management/structure)	✓	FAR			
31	Financial Transaction Limits (see Financial Procedures)		Establish/agree/review decision levels and limits	✓	FAR	С		
20	F!		Report to central finance team					✓
32	Fixed Assets (expenditure over £5,000)		Authorise disposal			✓ CFO		
33	Insurance Arrangements (within Financial Procedures - Risk Protection Arrangements – RPA	4)	Ensure in place (annually)	✓	FAR			
			Approve	✓	FAR			
34	Internal Audit Plan & Controls (annual programme of internal scrutiny – financial & non-fi	nancial)	Monitor (trust wide - for assurance)	✓	FAR			
			Monitor (school level – for assurance)				✓	
35	Lettings Charges	School	Agree			C ECM	С	✓
26			Receive (monthly)	✓	Chair			
36	Management Accounts and Forecasts (for current year and beyond)		Agenda & review	✓	FAR			
37	Related Party Transactions		Approve in advance of transaction			✓		
38	Virements - Reallocation Within School Budget (see Financial Procedures)		Approve			С		✓
		GOVERNANCE: PEOPLE						
39	Accounting Officer		Appoint & dismiss	✓				

	Function		Action	ТВ	СОМ	TL	LGC	HT
		Trust Board	Elect (annually)	✓				
40	Chair & Vice Chair (elected annually at first meeting of academic year)		Elect (annually) (subject to TB approval)				✓	
		LGC	Approve LGC Chair	✓				
	W W 0.6 ( ) 7 0.6	Trustee		✓				
41	Health & Safety Trustee & Governor	Governor	Appoint/remove				✓	
40		Trust Board		✓				
42	Governance Professional (clerk)	LGC	Appoint/remove				✓	
43	Finance Trustee (must have relevant skill set / experience of financial matters)		Ensure appointed	✓				
44	Local Governors (not applicable for elected parent & staff governors)		Appoint/remove	✓				
45	Local Governor Election (parent & staff governors)		Arrange				С	✓
16	Safeguarding Trustee & Governor	Trustee	Approint/semove	✓				
46	(strategic responsibility for trust/school wider safeguarding arrangements)	Governor	Appoint/remove				✓	
47	SEND Trustee & Governor	Trustee	Approint/semons	✓				
47	(oversight of trust/school SEND arrangements)	Governor	Appoint/remove				✓	
48	Skills Audit	Trust Board	Complete (2-yearly)	✓				
40	Skills Addit	LGC	Complete (2-yearly)				✓	
49	Succession Planning	Trust Board	Review	✓				
43	Succession Figurining	LGC	Review				✓	
50	Trust Board Committee Chairs (see LGC chair above)		Appoint/remove	✓				
51	Trust Board Finance, Audit & Risk Committee		Appoint	✓				
52	Trustees (co-opted only) *see Members' section re appointing other trustees (front page)		Appoint/remove	✓				
	G	OVERNANCE: FUNCT	ION					
53	Annual Report on Trust Performance		Submit to members & publish on	<b>✓</b>				
			website (annually)					
54	Articles of Association		Ensure compliance with	✓				
55	Code of Conduct for Trustees & Governors (expectations)		Set (annually)	✓				
56	DfE Reports and Returns Requirements		Delivery			✓		
			Ensure compliance	✓				
57	Freedom of Information Publication Scheme		Ensure in place			✓ ECM		
58	GDPR and Data Protection/Retention (regulatory compliance)	Trust	Ensure	✓	FAR			
50	do in and bata i rotection interestion (regulatory compliance)	School	Monitor				✓	
59	Governance Arrangements, Meeting Attendance & Register of Interests	Trust Board	Ensure maintained & published on	С		✓		
	dovernance Arrangements, meeting Attendance & Register of Interests	LGC	trust website			✓	С	С

	Functio	n			Action	ТВ	СОМ	TL	LGC	HT
60	Governance Structure for the Trust (ensuring transparency)				Establish/review	✓				
				Ofsted	Ensure parents notified					✓
61	Inspections			06 (	Attend (if/when required)	✓		✓	✓	✓
				Ofsted & SIAMS (S48)	Ensure report shared with parents					✓
62	Risk Register (managing risks to ensure the effective operation	of the trust)		Trust	Oversight of strategic risks across the trust	✓	FAR			
				School	Oversight of school-level risks (at least termly)				✓	С
63	Scheme of Delegation				Review (2-yearly)	✓		С	С	С
C 4	T (D)			Trust Board committees	B : 0	✓				
64	Terms of Reference			LGC	Review & approve (annually)	✓				
CE	Walacita Camadiana			Trust	Manitanatatutanaanaliana			✓		
65	Website Compliance			School	Monitor statutory compliance				✓	
			HUMAN RESOURCES							
66	Appeals: HR-related				Consider	At or	initial de	cision		
				Central team	Appoint			✓		
				Trust Leader	Appoint (with Diocesan Corporate Member involvement & consent)	✓				
				Chief Finance Officer	Appoint	✓		С		
67	Appointments			Headteachers	Appoint (CofE with Diocesan Corporate Member involvement & consent)	✓		С	С	
				neadleachers	Recommend appointment (on behalf of recruitment panel)			✓		
				Senior leadership team	Appoint			С	С	✓
				Teachers and support staff	Appoint (in liaison with CFO/HR/ DoE if staffing costs are 'Amber High' or above)			С		✓
				Trust Leader	Dismiss	✓				
				Headteacher	Dismiss	✓		С	C	
			Gross mi	sconduct		✓		С	С	С
68	Dismissol (following a hooring process)	Other staff	Miscondo	uct				С	✓	С
00	Dismissal (following a hearing process)	(school)	Other (wi	ith equality implications)	Dismiss	✓		С	С	
		(20.1001)	Other (wi	ith no equality implications)	כפוווופוש			С	С	✓
		Other		sconduct		✓		С		
		staff	Miscondo	uct		✓		С		

	Function	n			Action	ТВ	СОМ	TL	LGC	HT
		(central team)	Other (wi	th equality implications)		✓		С		
			Other (wi	th no equality implications)		С		✓		
69	Pay policy (including executive pay)				Approve	✓	FAR			
				Policy & procedure	Approve and review	✓				
				Trust Leader	Ensure undertaken	✓				
70	Performance Management			Headteacher/exec head/ head of school/school	Ensure undertaken			<b>√</b>	С	
				improvement leads)						
				Teachers	Ensure undertaken					✓
				Trust Leader	Approve	✓				
71	Salary Review Recommendations			Headteacher/exec head/ head of school/school improvement leads)	Approve	<b>✓</b>		С	С	
				Teachers	Approve				✓	С
72	Settlement Agreements				Approve (in accordance with DfE requirements)	✓		С	С	С
73	Staffing Contractual Changes			School	Consider and implement (in liaison with CFO/HR Manager/DoE)			С		<b>√</b>
/3	Starring Contractual Changes			Central team	Consider and implement (in liaison with CFO/HR Manager)			✓		
74	Staffing Structure			School	Approve structure developed by head			✓ DE&CFO	С	
				Central team	Approve structure	С		✓		
				Trust Leader	Suspend & lift	✓				
					Lift	✓				
				Headteacher/exec head/	Suspend	С		✓	С	
7.	Cusponsion			head of school	Lift	✓		C	С	
/3	Suspension:			All other staff (school)	Suspend			С	С	✓
				All other staff (school)	Lift			С	✓	С
				All other staff (central	Suspend	С		✓		
				team)	Lift	С		✓		
76	Marsings/Final Marsings			School	Issue (outside of hearing process)			С		✓
76	Warnings/Final Warnings			Central team	Issue (outside of hearing process)	С		✓		
77	Wellbeing, Workload & Working Conditions				Oversee	✓				

V4:

	Function			Action	ТВ	СОМ	TL	LGC	HT
		SAFEGUARDING							
70	Desire and defense and an in-		School	Fig. 1				✓	
78	Designated Safeguarding Lead		Trust	Ensure appointed	✓				
79	Designated Teacher for Looked After Children		School	Ensure appointed				✓	
80	Disclosure & Dicharring Sanisa Chacks (DRS) & Section 139 Chacks		Trust wide	Ensure carried out	✓				
80	Disclosure & Disparring Service Checks (DBS) & Section 128 Checks	•	School	Ensure carried out				✓	
		After Children  Checks (DBS) & Section 128 Checks  Audit  Child protection and  Compliance  Training (staff, volum governors)  Training (staff, volum governors)  Policy (by 28 Februal Appeals Deferred entry req		Ensure completed <i>(min annually)</i>			✓	✓	✓
			Trust	Ensure completed (min annually)	✓				
		Child protection and  Compliance  Truining (staff, volum, governors)  Truining (staff, volum, governors)  Truining (staff, volum, governors)		Set & approve trust-wide policy	✓				
		Compliance True		Approve local version of policy				✓	
81	Safeguarding	Compliance  Training (staff, volun governors)  True		Implement			✓		✓
		Checks (DBS) & Section 128 Checks  Audit  Child protection and Compliance  Training (staff, volum governors)  Training (staff, volum governors)  Training (by 28 Februar Appeals  Deferred entry requentry)  Oversubscription of		Oversight/monitor	✓				
		Compliance	School	Oversight/monitor				✓	
		_	volunteers, trustees,	Ensure completed/compliance (at appropriate level)	✓		✓	<b>✓</b>	✓
00	C'   C		Trust		✓				
82	Single Central Record		School	Monitor completion of SCR				✓	
		VIS	SION, ETHOS AND STRATE	GY					
		Policy (by 28 Fe	ebruary)	Set & Approve	✓				
		Appeals		Ensure in line with Appeals Code	✓				
83	Admissions	Deferred entry	requests	Approve					✓
	7.01113310113		requests (at normal points of	Approve				<b>✓</b>	
		Oversubscripti	ion of places	Approve allocation of places				✓	
84	Age Range Change			Consider, consult & propose	✓		С	С	С
			All	Develop/establish			✓		
85	Business Continuity Plans		Trust	Monitor effectiveness	✓				
				Monitor effectiveness				✓	
				Ensure overall compliance with legislation	✓				
86			Trust	Review equality objectives (4-yearly)		✓			
				Implement					✓
			School	Monitor				✓	
87	PAN (Published Admission Number) Change		School	Consider, consult & propose	✓		С	С	С

	Function	Action	ТВ	СОМ	TL	LGC	HT	
			Write			✓		
			Approve (board or TL, according to policy schedule)	✓		✓		
		Trust wide	Implement					✓
			Monitor	✓				
00	Policies (D. J		Publish online (as required)			✓		
88	Policies (Delegation of Policies Schedule)		Write					✓
			Approve (LGC or head, according to policy schedule)				<b>✓</b>	✓
		School level	Implement					✓
			Monitor				✓	
			Publish online (as required)					✓
00	Calcad Day Langth 9. Churchura (	.h 2024)	Propose			С	С	✓
89	School Day Length & Structure (non-statutory expectation to be 32.5 hrs pw from Septem	ber 2024)	Approve				<b>✓</b>	
90	School Uniform Arrangements (following DfE statutory guidance on cost of school uniform	1)	Review & Approve				✓	
91	Staliahalder Engagonant (		Ensure completed			С	✓	С
91	Stakeholder Engagement (annual survey of staff, pupils, and parents)		Review				<b>✓</b>	
			Set	✓		С		
		Trust	Communicate			✓		
92	Strategic Plan and Key Priorities		Review progress	✓				
92	(fostering Equality, Diversity & Inclusion and considering wellbeing & workload)		Set			С	✓	С
		School	Communicate					✓
			Review progress				✓	
93	Term Dates		Set & approve			С	С	✓
		Trust	Set	✓		С		
0.4	Values and Desitive Culture (in the discount of fine described Desitive Culture)	Trust	Communicate			✓		
94	Values and Positive Culture (including promotion of fundamental British values)	School	Set			С	✓	С
		3011001	Communicate					✓
	Vision	Trust	Set	✓		С		
Q.F.		Trust	Communicate			✓		
95		School	Set			С	✓	С
		SCHOOL	Communicate					✓
06	Whistleblowing Procedures		Set	✓				
90	willstieblowing Flocedules		Publish on trust's website			✓		